

Expanding horizons:

Future-ready pathways beyond traditional destinations

Alicia Foo Regional Manager, Higher Education, Southeast Asia & Pacific 08 December 2025



"Are we guiding students toward what's known — or what's possible?"





Emerging destinations & TNE



Reframing quality & prestige



Role of school leadership



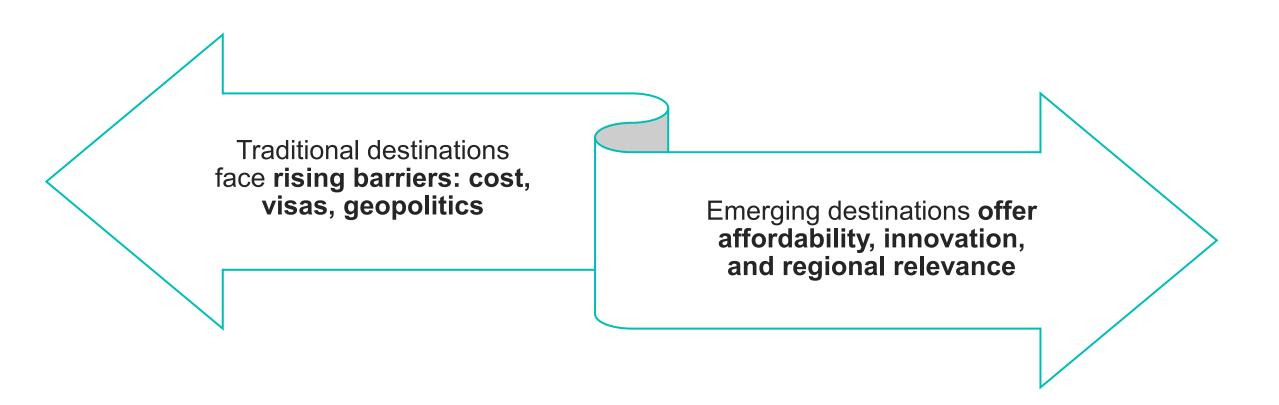
Reimaging the role of education counsellors



Emerging destinations & Transnational Education (TNE)



Traditional vs emerging destinations





Emerging destinations

"What factors would make you recommend a non-traditional study destination to a student?"

"What's one misconception students or parents often have about studying outside traditional destinations?"

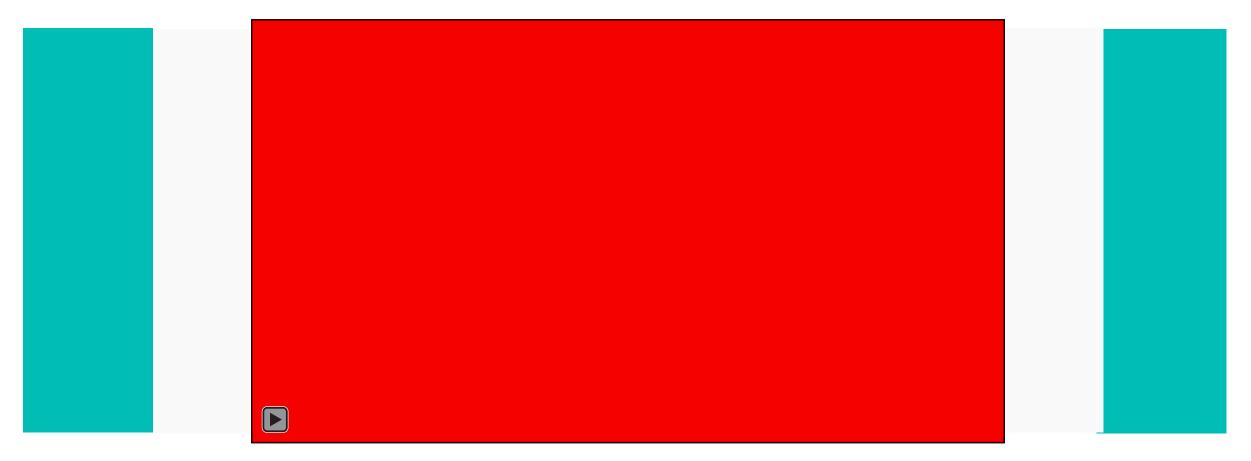
"Can you name one emerging destination that's gaining traction — and why do you think it's appealing?"



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Future-ready: preparing learners to thrive

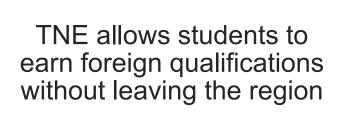


Why is your country an attractive study destination for Cambridge International students?





Transnational Education, TNE & Pathway Programs



Pathway programs help students transition into full degrees, offering lower entry barriers, academic support, smoother integration.



UK branch campuses in Southeast Asia

Malaysia











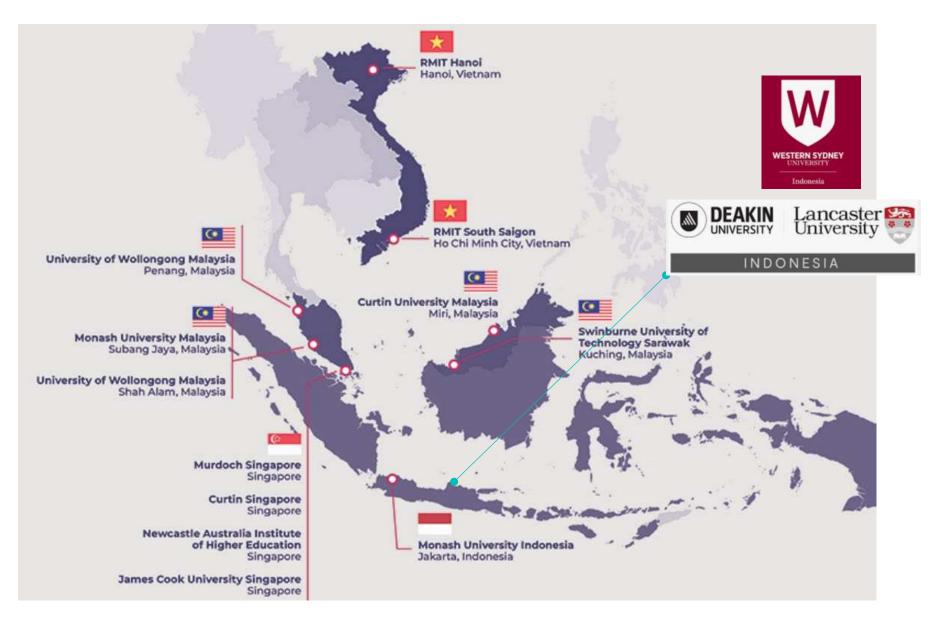






Australian branch campuses in Southeast Asia

Source: DFAT, Austrade and Department of Education





Positioning TNE & pathway programs in Southeast Asia

Malaysia

Singapore

Vietnam

Indonesia

Leading TNE provider in the region

- Local institutions are becoming TNE providers offering dual degrees & international curricula
- Expanding pathway programs emphasizing on affordability & cultural proximity

Gateway to global education

- Globally ranked education system with institutions like NUS, NTU offering joint degrees
- Pathway programs integrated into industryrelevant polytechnics – no longer a 'lesser option' to reputable institutions globally

New frontier in TNE

- Partnering with UK, Australia, South Korea universities to offer joint programs
- Growing pathway programs in English Language prep & foundation studies

Regulatory reforms

- Opening doors for foreign universities to operate locally
- Encouraging internationalisation with focus on STEM & digital education
- Institutions are investing in pathway programs to support outbound students



Reframing quality & prestige



"Are we helping students choose what's right for them — or just what's popular?"



Challenges

Prestige bias and parental expectations

Recognition of TNE/pathway equivalency

Limited awareness of scholarships, visa policies, career pathways

Counsellor capacity and internal resistance to change



"What's the biggest barrier your students face when considering non-traditional pathways?"



Role of school leadership



Strategic leadership in global pathways

Reframe higher education as a strategic priority

• **Part of holistic student** development – a reflection of values, readiness and future goals

Promote diverse pathways & emerging destinations

 Normalise conversations around non-traditional destinations by celebrating diverse success stories and integrating them into school culture

Build partnerships with institutions offering TNE/Pathway

• Establish relationships with local universities and communities, potentially with institutions in top and emerging destinations



Empowering school communities

- Building trust with families through transparent, informed guidance
- Creating a school culture that celebrates diverse success stories
- Support education counsellors in guiding students beyond traditional progression pathways and traditional destinations





"What role should school leaders play in shaping future-ready pathways?"



From advisors to strategic influencers: Reimagining the role of education counsellors





What school leaders can do to support education counsellors?

- Professional development for education counsellors
- > Access to reliable data & tools
- Structured parent engagement framework
- > Recognition and empowerment
- Collaborative networks

Ready for the world

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How education counsellors can make the shift?

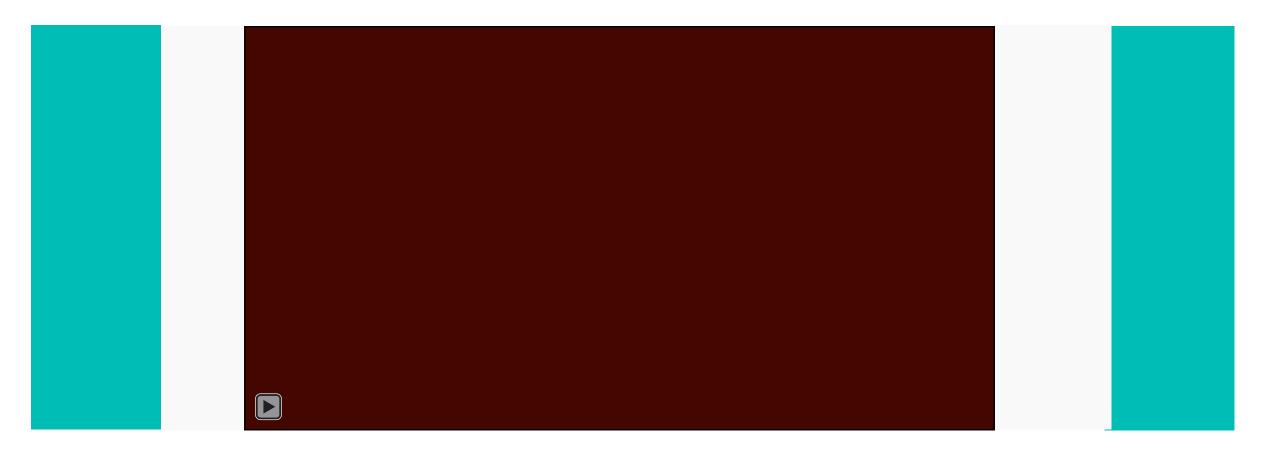


- ➤ Think future-ready
- Use data and insights
- Expand knowledge of diverse pathways
- Develop influence skills
- Engage parents proactively





What characteristics do you most appreciate most about Cambridge students?





Expanding horizons — A shared responsibility

